





# SME Research, UAE

Scope and overview of the research conducted among SME businesses in UAE

# WHO: Sample Profile

Small & Medium business representing different business types in UAE. Key business decision maker participated in the survey

#### **WHERE: Location**

Business based out of UAE – Dubai, Sharjah and Abu Dhabi were surveyed

# **HOW: Methodology**

Interviews using a structured survey questionnaire

### **SAMPLE SIZE**

156 SMEs were interviewed for the survey.
Small business: 98
Medium business: 58





#### Information Areas



#### **Business Banking**

Understanding the **choice drivers** for business banking relationships



#### Satisfaction

Satisfaction with the current business banking relationship, switching/adding relationship, if an opportunity



#### **Business loans/financing**

**Source** of business financing and key **factors under consideration** for loans from banks



#### **Business Credit card**

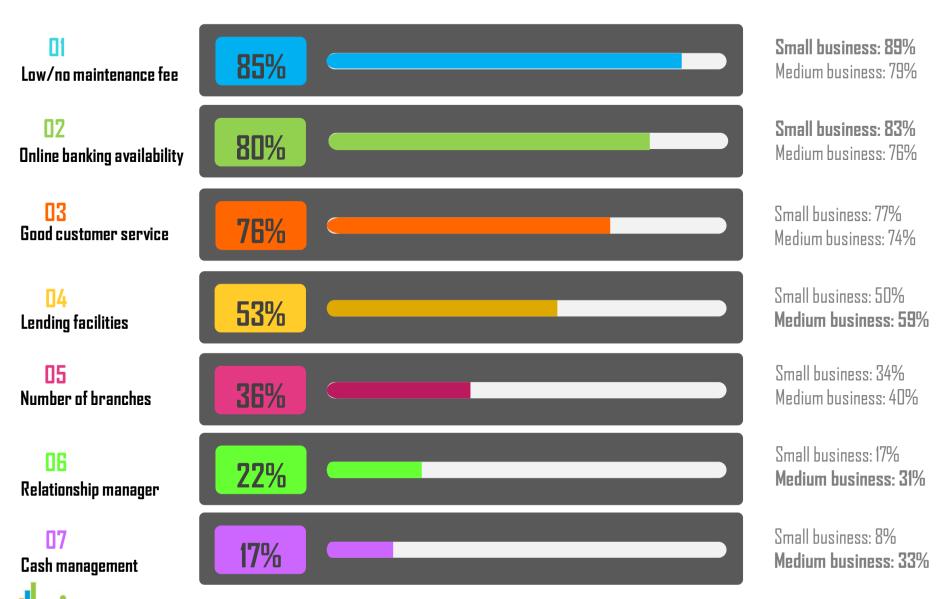
**Incidence** of business credit card ownership, **reasons if not** 





## What do you look for in a business bank account?

Our insight drives your foresight



Base: Total (156); Small business (98); Medium business (58)

# When starting your business, how did you choose a bank?

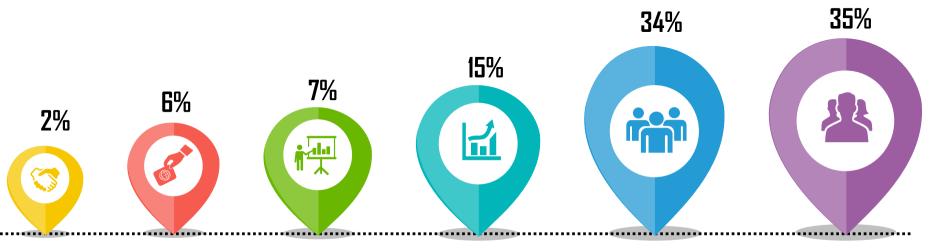


#### Same bank as personal banking

Small business: 16% Medium business: 14%

#### Word of mouth

Small business: 35% Medium business: 36%



#### Reputation, Image

Small business: 2% Medium business: 2%

#### Proximity (close to office)

Small business: 7% Medium business: 7%

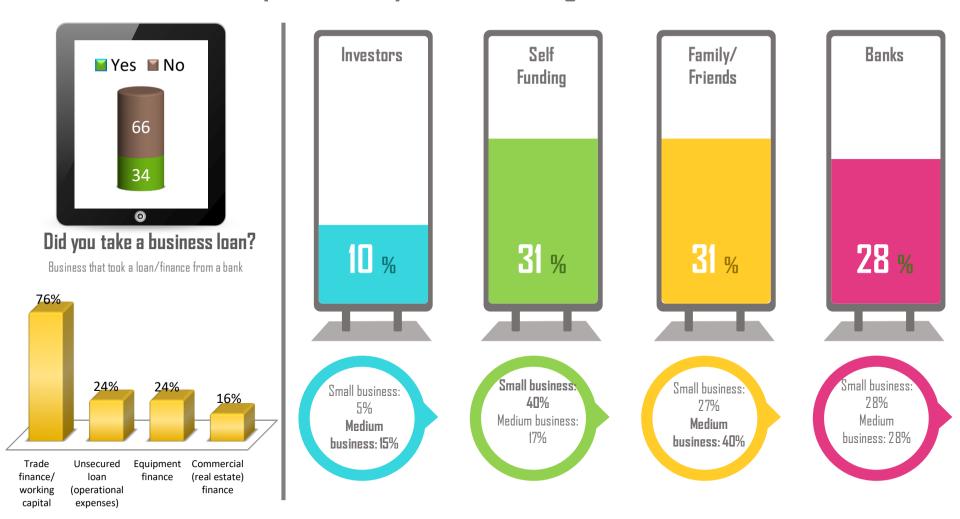
#### Personal recommendation

Small business: 33% Medium business: 38%

As experienced across categories, "word of mouth" plays a very important role in the choice process for starting business banking relationship too. "Personal recommendation" and "existing personal banking experience" also play a key influencing role in selection of the business banking account relationships.



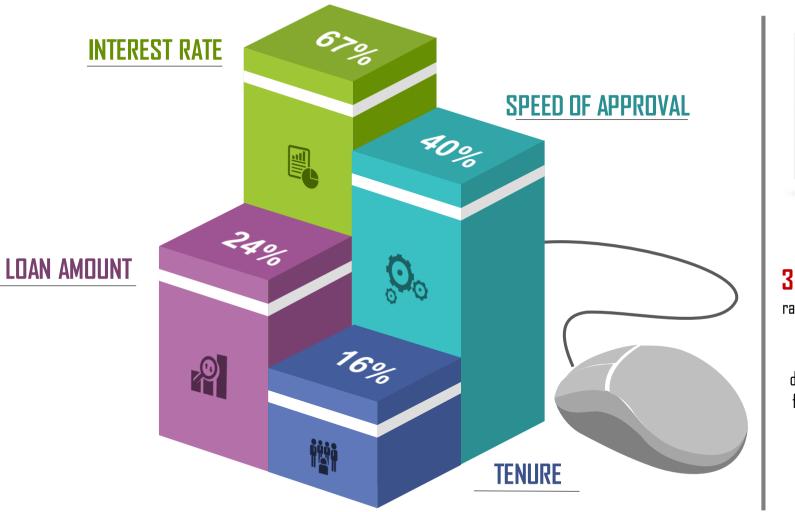
## What was the first option, when you were looking for business loan/finance?

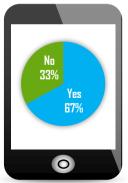


Slightly more than one in four (28%), consider banks for business loan/financing - Self funding (especially among small business) and family/friends (skew for medium business) continue to be first port of call. Banks have a huge scope to fill the gap, the businesses seek, thus entrenching them in the relationships by being their financial support..



## What is most important to you when choosing a business loan/finance?





Whether Interest rates Affordable?

33% found interest rates as unaffordable

40% found it difficult to obtain bank finance as a start up

**79%** found documentation to be cumbersome

Attractive interest rates and fast approvals are key drivers in choosing a bank for business finance; however current delivery below expectations – a lot of room for improvement.



## Do you have a business credit card?



# Do you have a business credit card?

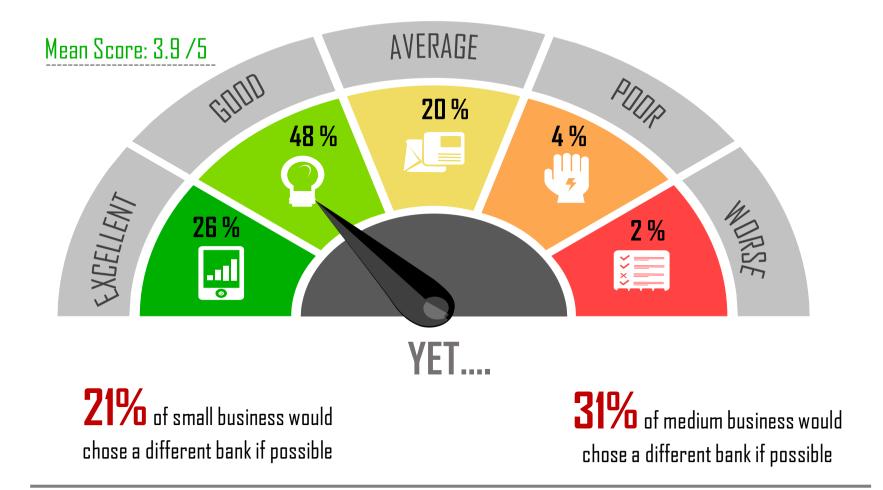
Business that took a loan/finance from a hank



Despite many SMEs requiring funding from external sources, a whopping 62% do not have a business credit card; this applies particularly to smaller companies. Similar to business loans, a lot of head room for banks to offer convenient solutions like business credit card. Need to highlight the benefits and features to meet the "latent" need.



# How has been your experience with the business banking?



Higher satisfaction does not necessarily translate to higher customer loyalty. There is good enough headroom for other providers to start relationships with these customers.



# How has been your experience with the business banking?

Positive aspects of the experience	%
Speed of service	43%
Staff related (helpful, friendly, knowledgeable, professional, experienced, attentive, etc)	25%
Good customer service	21%
Reasonable fees, charges, pricing, etc	9%
Proximity to office	8%
Good bank facilities	8%

#### Not so positive experiences of the customers

Currently the banking sector uses the "freelance" salesman, that are not really connected with the bank. They are a scruffy looking lot, whose sole purpose is to get you to apply for a loan. They don't really understand the loan process, or how to deal with you as a customer.

Horrible service, when it came to asking for a loan. Was almost laughed in the face by the "representative". SME's are their lifeblood, but they honestly treat us like shit.

The bank never informed me of charges for the bank account and recently increased the monthly fee. Once you've picked your bank it's pretty hard to move.

Not all banks are open to giving loan to SMEs, there is a lot of paperwork also we don't get the desired amount.

Lloyds TSB was good for SME but has now sold to the horrible HSBC, no other banks in the UAE understand knowledge / service based SMEs and are arrogant when it comes to female business owners.

Banks are not well equipped to evaluate a new business plan and tend to lend based on past performance of cash flows. Fine if you are established but not helpful for start-ups. The good news is there are plenty of willing investors in Dubai with a reasonable risk appetite.

Customer service is poor. Online interface doesn't render properly in google chrome. Can't get a CC. Branches are slow...





"Word of mouth" plays a very important role in the choice process for starting business banking relationship. "Personal recommendation" and "existing personal banking experience" also play a key influencing role in selection of the business banking account relationships.



Good customer service, low maintenance fees and a credible/strong online banking platform can drive business banking customer engagement. Lending facilities and Relationship Managers too play a pivotal role in engagement with Medium sized businesses.



Slightly more than one in four (28%), consider banks for business loan/financing - Self funding (especially among small business) and family/friends (skew for medium business) continue to be first port of call. Banks have a huge scope to fill the gap, the businesses seek, thus entrenching them in the relationships by being their financial support..



Attractive interest rates and fast approvals are key drivers in choosing a bank for business finance; however current delivery below expectations — a lot of room for improvement. SMEs find it difficult to obtain business finance - majority find the documentation too cumbersome



While majority are happy with their overall business banking experience, higher satisfaction does not necessarily translate to higher customer loyalty - there is good enough headroom for other providers to start relationships with these customers (one in three customers are fine to consider another relationship).



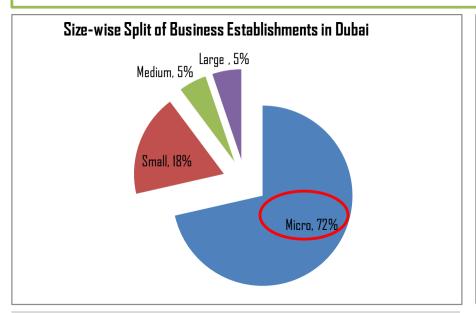


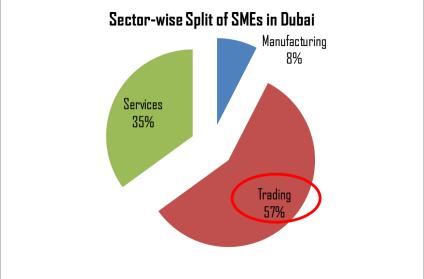
# Appendix:

MSME & Banking: Facts, Figures and Trends

## MSME Landscape in UAE: Some Facts & Figures

- SMEs account for 95% of the business establishments in Dubai.
- SMEs employ around 42% of Dubai's workforce
- SMEs contribute 40% of Dubai's GDP





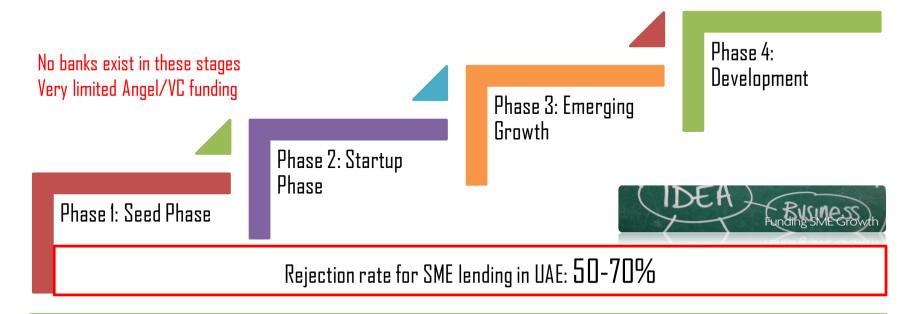
**Micro firms account for 72% of the total business count** in Dubai, followed by Small and Medium firms accounting for 18% and 5% of the total business count, respectively.

In terms of a sector-wise split, **the Trading sector accounts for a majority of SMEs,** followed by Services (35%) and subsequently by Manufacturing (8%).

Source: Dubai Statistics Centre, Dubai SME 100



## Stages of SME Financing Process



#### Challenges for MSME:

- Cumbersome and confusing lending regulations
- SMEs often use own financing bank financing is normally a last resort due to high interest rates and difficult terms
- As a segment, MSMEs have more startups with less publicly available and audited information. Unless banks are capable
  of understanding this, access is a challenge
- Banks tend to focus on risk-free process where possible, hence the preference to pay against acceptances or documents against collection

Source: SME Summit. Abu Dhabi. Shk Khalifa Fund



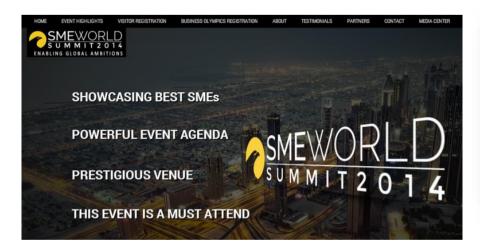
# **Areas of SME Banking**

- A typical MSME may have a need for a combination of the following offerings based on their business need
  - Business Setup Loans
  - Business Expansion Loans
  - Trade & Working Capital Solutions
  - Installment Loans
  - Yield Enhancement Investment Services
  - Business Protection Insurance

- Business Accounts
- Business Debit cards
- Business Credit cards
- Merchant Overdraft
- Self Employed Personal Loan
- Business Privilege Programmes



## Importance of SMEs amplified now..





SME World Summit in Dubai, UAE, March 2014



Event in Abu Dhabi. (18-20th Mar. 2014)

#### "British gov't to open SME centre in Dubai"

The British government is due to open a business centre in Dubai to help small and medium sized enterprises from the UK set up in the region. The UK-Dubai Business Centre is scheduled to open in April and will be located in the SME sector of Dubai's Department for Economic Development, providing British companies with office space, facilities, and an understanding of the local market.

(Source: Arabian Business, 18th Mar 2014)



### Market poised to meet the SME Banking needs





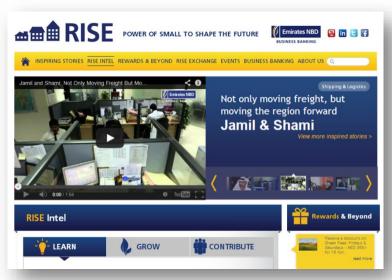






### ENBD Business Banking Integrated value added offer - RISE Business







## Emirates Money tapping into Expansion needs and Young Entrepreneurs









## RAK Bank Business Loan Ads "Strong Collateral free" messaging

- RAK Bank has been very visible with their "Collateral free" Business Loans advertisement. They also reach prospective customers through radio ads, digital channels and other traditional banking channels.
- The ads are in sync with their other product category advertisements, where they try to highlight the "pain with having relationship with the other banks" and simplicity and transparency in dealing with RAK bank
- "Nightmare on Loan Street" currently 'on air' and grabbing customer's attention







2014

2013

2012-13





2011

2010



## FGB's strong thrust in meeting the Business Banking needs







## 4SiGHT - Our Banking Sector Experience

200.000 + 150.000 + 2.000 +2000 + 500 + 300 + **CATI Interview** F2F Interviews Online **Mystery Visits Focus Groups** 1. Customer Experience Management Survey: Touch Point / Staff 5. Product Development Research **Phone Banking** Internet Banking **Branch** Personal Loan **Accounts** Mortgage (Full Profile (Choice based (Choice based Conjoint model) Conjoint model ) Conjoint model ) **CSR** Tellers RMs / PWRMs 6. Consumer Value Proposition Development & Evaluation Mobile Sales Virtual Assistants Mortgage Advisors **Affluent Segment Youth & Female Segment Direct Channels** DST **Auto Loan Advisors** (Needs Assessment & (Needs Assessment & Competitive Profiling. Competitive Profiling. Benchmarking) Benchmarking) 2. Satisfaction Surveys: **SME Value Proposition Research** (Needs Assessment, Competitive Profiling & Benchmarking, CVP) Personal Loan Accounts Home Loan Development) 7. Habits & Attitude Research (Integrated Qual & Quant) Credit Cards Investments Credit Cards Remittance Mortgages Investments 3. Mystery shopping & calling 4. Segmentation 8. Brand & Communication Research Branch (560 branches/month) Mass market / Liabilities Brand & Ad **Brand Positioning &** Ad Pre Testing (Both Qual & Quant) **Tracking Equity Research** Call Centres Affluent / Mgmt

# Thank you!

Research by: 4SiGHT Research & Analytics (www.4sight-global.com)





Deepak Kudkilwar deepak@4sight-global.com Anand Nigam anand@4sight-global.com Nagarajan Rajshekaran nagrajan@4sight-global.com

#### Dubai

201, Saba 1 Cluster E, JLT Dubai, UAE

#### Riyadh

Al-Khalidia Towers, Floor 23, Riyadh, Saudi Arabia

#### Jeddah

Al-Eqtessad Plaza, 5<sup>th</sup> Floor, Office # 504, Jeddah, Saudi Arabia